



Mabel Mezzco Limited

**Interim report
as at and for the 26-week period to
June 28, 2020**

Second Quarter 2020 overview

Financial overview

- UK revenue decreased 90.2% to £8.2 million in Q2 2020 with Covid-19 significantly impacting trading during the quarter, with no eat in dining and only limited delivery and click and collect in the latter part of the quarter.
- Adjusted EBITDA decreased to -£8.9 million in Q2 2020 due to the impact of Covid-19 on trading. The group proactively implemented a series of measures to manage costs and liquidity during this period.

Operational overview

- The business effectively pivoted into lockdown in late Q1 2020. This was followed by a controlled and phased reopening of the delivery and click and collect business, testing and learning, with customer and team member safety as a priority.

YTD Q2 2020 overview

Financial overview

- UK revenue decreased 46.4% to £88.6 million in YTD Q2 2020. Strong performance in early Q1 2020 was followed by Covid-19 significantly impacting trading, ultimately resulting in the closure of our restaurants.
- UK sales growth in the first 8 weeks of the year was 17.6% driven by the continued expansion of our restaurants (1 new restaurant and 2 delivery kitchens opening in the quarter) and 8.4% UK like for like sales.
- Adjusted EBITDA decreased to £2.5 million in YTD Q2 2020 with an EBITDA uplift in the first 8 weeks of Q1 being offset by the significant impact of Covid-19 on trading.

Operational overview

- Investment in our people, product and property continuing to drive key metrics pre Covid-19, including net promoter score (NPS), and low team turnover.
- US joint venture agreement completed and becoming effective from 31 January 2020.

Emma Woods, CEO, commented

Wagamama pivoted quickly and has traded above expectations since re-opening. There are more Covid challenges to come but what the last 6 months have demonstrated is that the strength of wagamama brand and determination of the wagamama family will allow us to face these positively.

Results of operations

Second Quarter 2020 compared with First Quarter SY19

Note: Q1 SY19 was a 9 week period ended 30 June 2019. Q2 2020 is however a 13 week period ended 28 June 2020 to align the reporting calendar with our parent company TRG Plc. Equivalent 13 week profit and loss comparatives are therefore shown below together with the original 9 week comparative reported.

Turnover

Turnover decreased 90.4% to £8.5 million in Q2 2020 from £88.3 million in Q1 SY19 (13 weeks). A geographic and business line analysis of our turnover follows:

£ million	Q2 2020 13 weeks	Q1 SY19 9 weeks	Q1 SY19 13 weeks	% change 13 weeks
Company-operated UK	8.2	57.7	83.8	-90.2%
Company-operated US	0.0	2.4	3.7	-100%
Franchise	0.3	0.5	0.8	-62.5%
Total	8.5	60.6	88.3	-90.4%

Company-operated restaurants

Turnover in our restaurant business in the United Kingdom decreased -90.2% to £8.2 million in Q2 2020 from £83.8 million in Q1 SY19 (13 weeks). Covid-19 significantly impacted sales with the closure of our full estate for eat in dining throughout the quarter in line with government restrictions. The reported sales were derived from limited delivery and click and collect operations in the latter part of the quarter.

No turnover is shown for the US business in Q2 2020. This reflects the commencement of the new joint venture arrangement in the USA effective from 31 January 2020. After this date, sales from the US business are no longer consolidated to group turnover.

International franchised restaurants

Turnover from our international franchised restaurants decreased from £0.8 million in Q1 SY19 (13 weeks) to £0.3 million in Q2 2020 with Covid-19 impacting trading in all markets throughout the quarter.

Cost summary

£ million	Q2 2020 13 weeks	Q1 SY19 9 weeks	Q1 SY19 13 weeks	% change 13 weeks
Cost of sales	7.8	36.2	52.3	-85.0%
Administrative expenses before exceptional items	17.5	20.3	29.3	-40.3%
Exceptional items	14.4	0.2	2.3	524.7%
Net interest payable	2.8	1.8	2.6	8.0%
Tax on loss on ordinary activities	(0.7)	0.8	2.4	-126.8%

Cost of sales

Gross profit has decreased -98.0% from £36.0 million in Q1 SY19 (13 weeks) to £0.7 million in Q2 2020. This reflects the impact of the significant sales decline due to Covid-19 resulting in initially the full closure followed by limited trading of the restaurant estate.

Administrative expenses before exceptional items

Administrative expenses before exceptional items decreased 40.3% to £17.5 million in Q2 2020 from £29.3 million in Q1 SY19 (13 weeks). This decrease results from the impact of Covid-19. During the period of full closure and limited trading, the business took proactive actions to manage and minimise the cost base. The reported numbers for Q2 2020 however include the full contractual rent charge which will be reassessed once negotiations with landlords are complete and other non-cash fixed charges such as depreciation.

Exceptional items

Exceptional administrative expenses increased from £2.3 million in Q1 SY19 (13 weeks) to £14.4 million in Q2 2020. The charge in Q2 2020 related to costs to support the reopening of the wagamama business post closure, and non-cash charges relating to the group's onerous lease and impairment provisions. The charge in Q1 SY19 included costs to support the achievement of synergy savings and non-cash charges relating to the group's impairment provisions.

Net interest payable and similar charges

Net interest payable and similar charges increased by 8.0% to £2.8 million in Q2 2020 from £2.6 million in Q1 SY19 (13 weeks) reflecting the increased level of draw down under the group's revolving credit facility.

Tax on loss on ordinary activities

Tax on loss on ordinary activities decreased by 126.8% to a credit of £0.7 million in Q2 2020 from a £2.4 million charge in Q1 SY19 (13 weeks) reflecting a change in the group's underlying profitability.

YTD Q2 2020 compared with YTD Q1 SY19

Note: Q1 SY19 year to date was a 9 week period ended 30 June 2020. Q2 2020 year to date is however a 26 week period ended 28 June 2020 due to a change in the group's year end date to align the reporting calendar with our parent company TRG Plc. Equivalent 26 week profit and loss comparatives are therefore shown below together with the original 9 week comparative reported.

Turnover

Turnover decreased 46.4% to £90.8 million in YTD Q2 2020 from £173.9 million in YTD Q1 SY19 (26 weeks). A geographic and business line analysis of our turnover follows:

£ million	Q2 2020 YTD 26 weeks	Q1 SY19 YTD 9 weeks	Q1 SY19 YTD 26 weeks	% change 26 weeks
Company-operated UK	88.6	57.7	165.2	-46.4%
Company-operated US	1.3	2.4	7.1	-81.7%
Franchise	1.0	0.5	1.6	-37.5%
Total	90.8	60.6	173.9	-47.8%

Company-operated restaurants

Turnover in our restaurant business in the United Kingdom decreased -46.4% to £88.6 million in YTD Q2 2020 from £165.2 million in YTD Q1 SY19 (26 weeks). Strong LFL growth in the first 8 weeks of

the YTD Q2 2020 period at 8.4% was followed by the impact of Covid-19 resulting in the closure of our full estate for eat in dining throughout the second quarter in line with government restrictions.

No turnover is shown for the US business beyond the first month of Q1 2020. This reflects the commencement of the new joint venture arrangement in the USA effective from 31 January 2020. After this date, sales from the US business are no longer consolidated to group turnover.

International franchised restaurants

Turnover from our international franchised restaurants decreased from £1.6 million in YTD Q1 SY19 (26 weeks) to £1.0 million in YTD Q2 2020 with Covid-19 impacting trading in most markets from the later part of Q1 2020 into the second quarter.

Cost summary

£ million	YTD Q2 2020 26 weeks	YTD Q1 SY19 9 weeks	YTD Q1 SY19 26 weeks	% change 26 weeks
Cost of sales	56.9	36.2	103.0	-47.8%
Administrative expenses before exceptional items	47.1	20.3	59.1	-20.3%
Exceptional items	18.9	0.2	2.5	642.7%
Net interest payable	5.4	1.8	5.2	7.1%
Tax on loss on ordinary activities	(0.7)	0.8	2.1	-130.5%

Cost of sales

Gross profit has decreased -52.2% from £71.0 million in YTD Q1 SY19 (26 weeks) to £33.9 million in YTD Q2 2020. The growth in the estate in the first weeks of the YTD Q2 2020 period together with benefit of synergy savings as part of the wider TRG group were subsequently countered by the impact of the significant sales decline due to Covid-19 resulting in initially the full closure followed by limited trading of the restaurant estate.

Administrative expenses before exceptional items

Administrative expenses before exceptional items decreased 20.3% to £47.1 million in YTD Q2 2020 from £59.1 million in YTD Q1 SY19 (26 weeks). An increase in overhead costs and depreciation commensurate with the addition of new restaurants in the first weeks of the YTD period were countered by the impact of Covid-19. During the period of full closure and limited trading, the business took proactive actions to manage and minimise the cost base. The reported numbers for YTD Q2 2020 however include the full contractual rent charge which will be reassessed once negotiations with landlords are complete and other non-cash fixed charges such as depreciation.

Exceptional items

Exceptional administrative expenses increased from £2.5 million in YTD Q1 SY19 (26 weeks) to £18.9 million in YTD Q2 2020. The charge in YTD Q2 2020 included costs related to the sale of the US business, charges arising as a result of Covid-19 closure, costs to subsequently support the reopening of the wagamama business post closure, and non-cash charges relating to the group's onerous lease and impairment provisions. The charge in YTD Q1 SY19 (26 weeks) included costs to support the achievement of synergy savings and non-cash charges relating to the group's impairment provisions.

Net interest payable and similar charges

Net interest payable and similar charges increased by 7.1% to £5.4 million in YTD Q2 2020 from £5.2 million in YTD Q1 SY19 (26 weeks) reflecting the increased level of draw down under the group's revolving credit facility.

Tax on loss on ordinary activities

Tax on loss on ordinary activities decreased by 130.5% to a credit of £0.7 million in Q2 2020 from a £2.1 million charge in Q1 SY19 (13 weeks) reflecting a change in the group's underlying profitability.

Cash flow

The cash balance at the end of Q2 2020 was £17.4 million compared to a balance of £18.6 million at the end of Q1 SY19 (9 weeks).

The cash outflow of £7.4 million in Q2 2020 increased from an outflow of £5.4 million in Q1 SY19 (9 weeks). This resulted from a decreased level of adjusted EBITDA in Q2 2020, partially offset by an increased level of working capital inflow and lower capital expenditure.

Net cash inflow from operating activities

Net cashflow from operating activities decreased to a £4.2 million outflow in Q2 2020 from a £0.9 million inflow in Q1 SY19 (9 weeks). This resulted from a decreased level of adjusted EBITDA in Q2 2020 due to the impact of Covid-19 on trading which was partially offset by an increased level of working capital inflow based on the group's cash management actions.

Taxation cash outflow decreased to £0.0 million in Q2 2020 from £0.9 million in Q1 SY19 (9 weeks). No further tax payments have been made in the quarter in light of the impact of Covid-19 on underlying profitability.

Net cash outflow from investing activities

Net cash outflow from capital expenditure decreased to £3.2 million in Q2 2020 from £5.3 million in Q1 SY19 (9 weeks). No new capital expenditure was committed during Q2 2020 in light of the business closure with the outflow relating to spend committed earlier in the year. Q1 SY19 included higher levels of both expansion and refurbishment expenditure.

Net cash inflow/outflow from financing

Net cashflow from financing remained stable at £0.0 million in Q2 2020 and a £0.1 million outflow in Q1 SY19 (9 weeks). The semi-annual interest payment on the Group's bond debt and interest payment on the revolving facility did not fall due during the period.

Capital expenditures

The following table shows our capital expenditures for the periods indicated:

	For the period ended		For the period ended	
	June 28, 2020 13 weeks	June 30, 2019 9 weeks	June 28, 2020 26 weeks	Dec 29, 2019 35 weeks
New site capital expenditures	0.9	2.7	4.1	16.1
Refurbishment expenditures	0.8	1.5	2.4	3.6
Maintenance expenditures	0.3	1.0	1.9	3.7
Other capital expenditures*	1.2	0.1	1.6	1.9
Total capital expenditures	3.2	5.3	10.0	25.3
Corporate expenses	-	-	0.1	0.1

*other capital expenditure: office, systems and central kitchen

Estate summary

We opened no new restaurants in Q2 2020 or in Q1 SY19 (9 weeks).

The table below shows the number of our company-operated and franchised restaurants as at the following dates:

	For the period ended		For the period ended	
	June 28, 2020 13 weeks	June 30, 2019 9 weeks	June 28, 2020 26 weeks	Dec 29, 2019 35 weeks
Company-operated restaurants⁽¹⁾.....	146	140	146	153
<i>United Kingdom restaurants</i>	146	135	146	148
<i>United States restaurants</i>	-	5	-	5
<i>Company-operated restaurant openings during the period</i>	-	-	3	13
<i>Company-operated restaurants closures during the period</i>	(5)	-	(5)	-
Franchised ⁽²⁾	53	59	53	55
United States joint venture	6	-	6	-
Total.....	205	199	205	208

(1) Company-operated restaurants include all of our restaurants in the United Kingdom.

(2) Franchised restaurants as at the dates listed were located in Austria, Bahrain, Belgium, Cyprus, Denmark, Gibraltar, Greece, Ireland, Italy, Malta, The Netherlands, Northern Ireland, Oman, Qatar, Saudi Arabia, Slovakia, Sweden, Turkey and United Arab Emirates,

Key performance indicators

	For the period ended		For the period ended		LTM
	June 28, 2020 13 weeks	June 30, 2019 9 weeks	June 28, 2020 26 weeks	Dec 29, 2019 35 weeks	June 28, 2020 52 weeks
	(£ millions)				
Like-for-like sales growth (%)	-	12.9%	0.9% ⁽³⁾	8.2%	5.0% ⁽³⁾
EBITDAR	(2.7)	13.5	15.3	63.0	65.0
Rent Expense.....	6.3	4.6	13.4	19.3	28.2
EBITDA	(9.1)	8.9	1.9	43.7	36.8
EBITDA Margin (%).....	(109.4%)	14.7%	2.2%	17.1%	12.9%
Adjusted EBITDA ⁽¹⁾	(8.9)	9.0	2.5	45.3	38.8
Adjusted EBITDA margin (%).....	(107.9%)	15.0%	2.8%	17.7%	13.6%
Net total indebtedness ⁽²⁾					224.7
Ratio of net total indebtedness to Adjusted EBITDA					5.8x

(1) Please find below a reconciliation calculation from profit for the financial period to EBITDA and Adjusted EBITDA and adjustments made to calculate Adjusted EBITDA for the periods indicated:

(2) Net total indebtedness represents total debt less cash.

(3) LFL for 26 weeks to 28 June 2020 is Q1 2020 only, no LFL reported for Q2 2020. Similarly LTM LFL to 28 June 2020 excludes Q2 2020.

	For the period ended		For the period ended		LTM
	June 28, 2020 13 weeks	June 30, 2019 9 weeks	June 28, 2020 26 weeks	Dec 29, 2019 35 weeks	June 28, 2020 52 weeks
	(£ millions)				
Profit/loss for the financial period ..	(33.7)	1.3	(37.5)	8.4	(30.4)
Tax on profit/loss on ordinary activities.....	(0.7)	0.8	(0.7)	3.7	2.1
Net interest payable and similar charges.....	2.8	1.8	5.4	6.7	10.3
Exceptional ^(a) expenses/(income) ..	14.4	0.2	18.9	5.3	24.1
Amortisation	2.7	1.8	5.0	6.8	10.0
Depreciation and impairment of tangible assets	5.0	3.0	10.2	12.4	19.7
Loss on disposal of assets	-	-	-	0.4	0.4
Share of profit/loss of JV	0.4	-	0.6	-	0.6
EBITDA	(9.1)	8.9	1.9	43.7	36.8
Pre-opening costs ^(b)	-	-	0.3	1.4	1.5
Share based payment charge ^(c)	0.1	-	0.1	0.1	0.3
Corporate expenses ^(d)	0.1	0.1	0.2	0.1	0.2
Adjusted EBITDA	(8.9)	9.0	2.5	45.3	38.8
Adjustment (to 13 week period)	n/a	5.0	-	-	-
Adjusted EBITDA (13 week comparable)	(8.9)	14.0	2.5	45.3	38.8

(a) For the 26 weeks ended 28 June 2020, exceptional expenses related to costs to support the achievement of synergy savings, costs related to the sale of the US business, non-cash movements in onerous lease provision and fixed asset impairments, and exceptional charges arising as a result of Covid-19. For the 9 week period ended 30 June 2019 exceptional expenses related to costs to support the achievement of synergy savings.

(b) Pre-opening costs represents costs incurred prior to the opening of a new restaurant, including rent incurred prior to opening, wages of employees in training and food costs incurred for training of new employees.

(c) The share based payment charge is non-recurring and in respect of the Group's management share based incentive scheme.

(d) Corporate expenses represent fees paid to our principal shareholders and security agent under our bond and RCF agreement, professional fees incurred relating to syndication and listing of loan notes under that agreement and fees in respect of our corporate status.

General information

Wagamama operates popular award-winning pan-Asian inspired noodle restaurants based in the United Kingdom. In addition to our Company-operated restaurants across the United Kingdom and the United States, we have franchised restaurants operating in 22 markets around the world spread across Northern Europe, Mediterranean Europe, and the Middle East.

Wagamama offers fresh, pan-Asian cuisine in a friendly, vibrant setting. Our menu features a wide variety of noodle and rice dishes, as well as salads and side dishes, juices, hot drinks, wine, sake and Asian beers. Freshness and quality are two ingredients that we believe go into every dish. Many Wagamama signature dishes can be found in all of our restaurants across the globe and we also have local specialties that take advantage of regional produce and tastes.

Presentation of financial information

Unless otherwise indicated, the financial information presented in this report is the historical consolidated financial information of Mabel Mezzco Limited and its subsidiaries (the "Group").

This report includes or derives information from the following financial sources:

- the unaudited consolidated financial information of the Group as of and for the 13 weeks ended June 28, 2020 ("Second Quarter 2020", "Q2 2020", or "the quarter"), and the comparative period as of and for the 9 weeks ended June 30, 2019 ("First Quarter SY19" or "Q1 SY19"), prepared in accordance with FRS 102.
- the unaudited consolidated financial information of the Group as of and for the 26 weeks ended June 28, 2020 ("YTD Second Quarter 2020", "YTD Q2 2020"), and the comparative period as of and for the 9 weeks ended June 30, 2019 ("YTD First Quarter SY19" or "YTD Q1 SY19"), prepared in accordance with FRS 102.

The financial year for the Group runs to a Sunday within seven days of 31 December each year. Accordingly, from time to time, the financial accounting period covers a 53-week period, which impacts the comparability of results.

Further information for noteholders

This report was prepared in accordance with the indenture dated July 10, 2017 among Wagamama Finance plc, as Issuer, the guarantors named therein, U.S. Bank Trustees Limited, as Trustee and Security Agent and Elavon Financial Services DAC, UK Branch, as paying agent.

This interim report may include forward-looking statements. All statements other than statements of historical facts included in this interim report, including those regarding the Group's financial position, business and acquisition strategy, plans and objectives of management for future operations are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Group, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

Such forward-looking statements are based on numerous assumptions regarding the Group's present and future business strategies and the environment in which the Group will operate in the future. Many factors could cause the Group's actual results, performance or achievements to differ materially from those in the forward-looking statements. Forward-looking statements should, therefore, be construed in light of such risk factors and undue reliance should not be placed on forward-looking statements. These forward-looking statements speak only as of the date of this interim report. The Group expressly disclaims any obligations or undertaking, except as required by applicable law and applicable regulations to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in the Group's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based.

The quarterly financial results presented in this report include calculations or figures that have been prepared internally by management and have not been reviewed or audited by our independent chartered accounting firm. This financial data should not be viewed as a substitute for full financial

statements prepared in accordance with FRS 102 and is not necessarily indicative of the results to be achieved for any future periods.

In this report, we present turnover of our US business in US dollars as well as Pounds Sterling equivalent. To present this information, current and comparative prior period results are converted using the average exchange rates of the respective quarters.

Use of non-FRS 102 financial information

Certain parts of this report contain non-FRS 102 measures and ratios, including EBITDAR, rent expense, EBITDA, EBITDA margin, Adjusted/(Adj.) EBITDA, Adjusted/(Adj.) EBITDA margin, new site capital expenditures, refurbishment expenditures, maintenance capital expenditures, other capital expenditures, total capital expenditures, like-for-like sales growth, working capital and leverage ratios that are not required by, or presented in accordance with, FRS 102. We believe that these measures are useful indicators of our ability to incur and service our indebtedness and can assist certain investors, security analysts and other interested parties in evaluating us. Because all companies do not calculate these measures on a consistent basis, our presentation of these measures may not be comparable to measures under the same or similar names used by other companies. Accordingly, undue reliance should not be placed on these measures in this interim report. In particular, EBITDAR, EBITDA, Adjusted / (Adj.) EBITDA are not measures of our financial performance or liquidity under FRS 102 and should not be considered as an alternative to (a) net income/(loss) for the period as a measure of our operating performance, (b) cash flows from operating, investing and financing activities as a measure of our ability to meet our cash needs or (c) any other measures of performance under FRS 102.

Our non-FRS 102 measures are defined by us as follows:

- We define “EBITDAR” as EBITDA plus rent expense.
- We define “rent expense” as the aggregate fees incurred for the period indicated pursuant to our property lease obligations.
- We define “EBITDA” as profit for the financial period plus tax on profit on ordinary activities, net interest payable and similar charges, exceptional administrative (expenses)/income, gain/(loss) on disposal of fixed assets, goodwill amortisation and depreciation and impairment of tangible assets.
- We define “EBITDA margin” as EBITDA divided by company operated sales.
- We define “Adjusted/(Adj.) EBITDA” as EBITDA adjusted for the impact of restaurant pre-opening costs and corporate expenses. We define LTM performance as SY 2019 audited full year results plus YTD Q2 2020 less Q1 SY19.
- We define “Adjusted/(Adj.) EBITDA margin” as Adjusted EBITDA divided by turnover.
- We define “sales” as income generated from company operated restaurants. We define “turnover” as income generated from company operated restaurants and franchise income.
- We define “new site capital expenditure” as the capital expenditures we incur in order to purchase and outfit a new restaurant in preparation for its opening.
- We define “refurbishment expenditure” as expansion capital expenditure in existing restaurants.
- We define “maintenance capital expenditure” as the capital expenditures we incur to maintain our restaurants.
- We define “other capital expenditure” as the capital expenditures we incur for overhead costs relating to our central kitchen and other centralised capital expenditures relating primarily to training and IT.
- We define “total capital expenditure” as the purchase of tangible fixed assets as reflected in our cash flow statements.
- We define “like-for-like sales growth” as sales from our United Kingdom and/or United States restaurants that traded for at least 65 full weeks. Restaurants are included on a rolling basis as each new restaurant is included in the like-for-like comparison once it has traded for 65 full weeks. Any week in which a restaurant did not have revenue and the preceding and following week are excluded both in the period considered and in the comparative period.

Mabel Mezzco Limited

Interim financial information
For the 26 weeks ended 28 June 2020

Registered number: 07556501

Mabel Mezzco Limited

Group profit and loss account for the period ended 28 June 2020

	Note	Unaudited 26 weeks to 28 June 2020 £'000	Unaudited 9 weeks to 30 June 2019 £'000	Audited 35 weeks to 29 Dec 2019 £'000
Turnover	2	90,828	60,555	258,504
Cost of sales		(56,910)	(36,190)	(150,638)
Gross profit		33,918	24,365	107,866
Administrative expenses before exceptional items		(47,149)	(20,285)	(83,760)
Operating profit before exceptional items	3	(13,231)	4,080	24,106
Exceptional administrative expenses	3	(18,902)	(201)	(5,348)
Operating (loss)/profit after exceptional items		(32,133)	3,879	18,758
Share of profit of investments accounted for using the equity method		(634)	-	-
Interest receivable and similar income		48	18	388
Interest payable and similar charges before exceptional items	4	(5,428)	(1,807)	(7,094)
Net interest and similar charges		(5,380)	(1,789)	(6,706)
(Loss)/profit on ordinary activities		(38,147)	2,090	12,052
Tax on profit/(loss) on ordinary activities		657	(822)	(3,669)
(Loss)/profit after tax for the financial period		(37,490)	1,268	(8,383)

All of the activities of the Group are continuing.

Mabel Mezzco Limited

Group statement of comprehensive income for the period ended 28 June 2020

	Unaudited	Unaudited	Audited
	26 weeks to	9 weeks to	35 weeks to
	28 June	30 June	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
(Loss)/profit for the financial period	(37,490)	1,268	8,383
Foreign exchange differences arising on consolidation	(354)	(169)	282
Total comprehensive (expense)/income for the period	(37,844)	1,099	8,665

Group statement of changes in equity for the period ended 28 June 2020

	Unaudited	Unaudited	Audited
	26 weeks to	9 weeks to	35 weeks
	28 June	30 June	to 29 Dec
	2020	2019	2019
	£'000	£'000	£'000
(Loss)/profit for the financial period	(37,490)	1,268	8,383
Other comprehensive income for the period	(354)	(169)	282
Total comprehensive (expense)/income for the period	(37,844)	1,099	8,665
Share based payments	-	-	-
Total transactions with owners recognised directly in equity	-	-	-
Net change in shareholders' (deficit)/ funds	(37,844)	1,099	8,665
Opening shareholders' deficit	(28,522)	(37,187)	(37,187)
Closing shareholders' deficit	(66,366)	(36,088)	(28,522)

Mabel Mezzco Limited

Group balance sheet as at 28 June 2020

	Note	Unaudited 28 Jun 2020 £'000	Unaudited 30 Jun 2019 £'000	Audited 29 Dec 2019 £'000
Fixed assets				
Intangible assets	5	100,303	109,385	105,445
Tangible assets	6	114,284	133,306	123,176
		214,587	222,691	228,621
Current assets				
Stocks		2,602	2,542	2,986
Debtors	7	32,571	19,888	38,197
Cash at bank and in hand		17,448	18,647	28,204
		52,621	41,077	69,387
Creditors: amounts falling due within one year	8	(91,286)	(55,365)	(84,644)
Net current liabilities		(38,665)	(14,288)	(15,257)
Total assets less current liabilities		175,922	208,403	213,364
Creditors: amounts falling due after more than 1 year	9	(226,028)	(225,429)	(225,716)
		(50,106)	(17,026)	(12,352)
Provisions for liabilities and charges		(16,260)	(19,062)	(16,170)
Net liabilities		(66,366)	(36,088)	(28,522)
Capital and reserves				
Called-up share capital		20,000	20,000	20,000
Other reserves		4,933	4,933	4,933
Profit and loss account		(91,299)	(61,021)	(53,455)
Total shareholders' deficit		(66,366)	(36,088)	(28,522)

Mabel Mezzco Limited

Group cash flow statement for the period ended 28 June 2020

		Unaudited 26 weeks to 28 Jun 2020	Unaudited 9 weeks to 30 Jun 2019	Audited 52 weeks to 28 April 2019
	Note	£'000	£'000	£'000
Net cash inflow from operating activities	10	(2,817)	886	27,901
Taxation		(1,121)	(908)	(3,616)
Net cash generated from operating activities		(3,938)	(22)	24,285
Cash flow from investing activities				
Interest received		43	18	62
Payments to acquire tangible fixed assets		(10,041)	(5,332)	(25,260)
Investment in joint venture		(634)	-	-
Net cash used in investing activities		(10,632)	(5,314)	(25,198)
Cash flow from financing activities				
Interest paid		(4,798)	(84)	(4,934)
Receipts from revolver loan facility		8,611	-	10,000
Net cash used in financing activities		3,813	(84)	5,066
Net decrease in cash and cash equivalents	11	(10,757)	(5,420)	4,153
Cash and cash equivalents at the beginning of the period		28,204	24,058	24,058
Exchange adjustments		1	9	(7)
Cash and cash equivalents at the end of the period		17,448	18,647	28,204

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020

1. Basis of preparation

The unaudited interim financial information contains consolidated financial information for Mabel Mezzco Limited and its subsidiary undertakings (the "Group") for the 26 weeks ended 28 June 2020.

The unaudited interim financial information has been prepared using consistent accounting policies, presentation and a method of computation to those applied in the latest annual audited financial statements of the Group for the 35 week period ended 29 December 2019.

The statutory accounts for the 35 week period ended 29 December 2019 have been approved by the Board of Directors. The auditors reported on those accounts, their report was unqualified, did not draw attention to any matters by way of emphasis and did not contain a statement under section 498(2) or (3) of the Companies Act 2006.

2. Turnover

The turnover and operating profit for the period was derived from the Group's continuing activity which was carried out primarily in the UK. The analysis of turnover is as follows:

	Unaudited 26 weeks to 28 Jun 2020 £'000	Unaudited 9 weeks to 30 Jun 2019 £'000	Audited 35 weeks to 29 Dec 2019 £'000
UK location analysis			
Town	43,658	29,419	122,202
Shopping centre	33,464	20,636	91,044
Other location	11,451	7,610	33,008
Total UK company operated	88,573	57,665	246,254
Franchise revenue	995	507	2,301
Total UK revenue	89,568	58,172	248,555
US revenue	1,260	2,383	9,949
Total Revenue	90,828	60,555	258,504

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020 (continued)

3. Operating profit

Operating profit is stated after charging:

	Unaudited 26 weeks to 28 Jun 2020 £'000	Unaudited 9 weeks to 30 Jun 2019 £'000	Audited 35 weeks to 29 Dec 2019 £'000
Amortisation	4,978	1,739	6,795
Depreciation of owed fixed assets	10,224	3,031	12,429
Impairment	4,518	-	-
Auditors' remuneration as auditors (current auditors)	64	26	86
for taxation services (previous auditors)	-	16	-
for other advisory services (previous auditors)	32	-	-
Loss on disposal of fixed assets	-	-	406
Operating lease costs - land & buildings	13,347	4,605	19,275
Exceptional administrative expenses/(income)	14,384	201	5,348

For the period ended 28 June 2020 exceptional expenses related to costs to support the achievement of synergy savings, costs related to the sale of the US business, movements in onerous lease provision and fixed asset impairments, and exceptional charges arising as a result of Covid-19.

For the period ended 30 June 2019 exceptional expenses related to costs to support the achievement of synergy savings.

For the period ended 29 December 2019, the exceptional administrative expenses incurred comprised of costs of achieving synergy savings, movements in onerous lease provision and fixed asset impairments, costs related to executive restructuring, and legal provisions.

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 29 March 2020 (continued)

4. Interest payable and similar charges

	Unaudited	Unaudited	Audited
	26 weeks to	9 weeks to	35 weeks to
	28 Jun	30 Jun	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Interest payable on bond	4,641	1,606	6,247
Interest payable on bank borrowings	451	80	398
Amortisation of loan fees	336	121	449
Interest payable and similar charges	5,428	1,807	7,094

Interest payable on bank borrowings relates to fees on bank facilities and interest charged on the drawn down revolver loan. The Group had drawn down on its revolver loan facility as at 28 June 2020.

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020 (continued)

5. Intangible Assets

	Goodwill £'000	Trademarks £'000	Software and IT Development £'000	Total £'000
Cost				
As at 29 December 2019	181,989	540	3,634	186,163
Additions	-	-	194	194
Disposals	-	(358)	-	(358)
As at 28 June 2020	181,989	182	3,828	185,999
Accumulated amortisation				
At 29 December 2019	79,017	157	1,544	80,718
Disposals	-	-	-	-
Charge for the period	4,550	1	427	4,978
As at 28 June 2020	83,567	158	1,971	85,696
Net book value				
At 28 June 2020	98,422	24	1,857	100,303
At 29 December 2019	102,972	383	2,090	105,445

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020 (continued)

6. Tangible fixed assets

	Leasehold property £'000	Restaurant and office equipment £'000	Total £'000
Cost			
At 29 December 2019	139,746	65,729	205,475
Additions	2,751	7,276	10,027
Disposals	(20,747)	(5,722)	(26,469)
Foreign exchange differences	(81)	(22)	(103)
At 28 June 2020	121,669	67,261	188,930
Accumulated depreciation			
At 29 December 2019	55,858	27,467	83,325
Charge for the period	4,527	5,697	10,224
Impairment	2,929	1,589	4,518
Disposals	(17,589)	(4,708)	(22,297)
Foreign exchange difference	(85)	(23)	(108)
At 28 June 2020	45,640	30,022	75,662
Net book value			
At 28 June 2020	76,029	37,239	113,268
at 29 December 2019	83,888	38,262	122,150

Assets held under finance leases

Net book value	
At 28 June 2020	1,016
at 29 December 2019	1,026

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020 (continued)

7. Debtors

	Unaudited	Unaudited	Audited
	28 Jun	30 Jun	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Trade debtors	1,306	3,896	3,248
Other debtors and prepayments	7,661	12,959	15,171
Amounts receivable from Group undertakings	23,604	3,033	19,778
	32,571	19,888	38,197

8. Creditors: amounts falling due within one year

	Unaudited	Unaudited	Audited
	28 Jun	30 Jun	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Revolver loan	18,611	-	10,000
Trade creditors	16,804	17,824	24,332
Amounts owed to parent undertakings	2,607	600	637
Corporation tax	4,712	714	1,730
Other taxation & social security	15,100	10,492	12,576
Other creditors	9,530	8,488	10,552
Accruals	23,922	17,247	24,817
	91,286	55,365	84,644

9. Creditors: amounts falling due after more than one year

	Unaudited	Unaudited	Audited
	28 Jun	30 Jun	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Bond	223,521	222,848	223,185
Other creditors	2,507	2,581	2,531
	226,028	225,429	225,716

The bond is stated net of unamortised issued costs of £1,479,000. The issue costs are being amortised over the five year term of the bond.

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 28 June 2020 (continued)

10. Reconciliation of operating profit to net cash inflow from operating activities

	Unaudited	Unaudited	Audited
	26 weeks to	9 weeks to	35 weeks
	28 Jun	30 Jun	to 29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Operating profit	(32,133)	3,879	18,758
Amortisation	4,978	1,739	6,795
Depreciation	10,224	3,031	12,429
Loss on disposal of fixed assets	4,826	-	406
Impairment	4,518	-	738
Increase in stocks	384	(5)	(449)
Increase/(decrease) in debtors	9,464	(1,122)	(2,705)
(Decrease)/increase in creditors	(9,798)	(6,540)	(3,668)
Onerous lease	4,720	(96)	(4,403)
Net cash inflow from operating activities	(2,817)	886	27,901

11. Reconciliation of net cash flow to movement in net debt

	Unaudited	Unaudited	Audited
	26 weeks to	9 weeks to	35 weeks to
	28 Jun	30 Jun	29 Dec
	2020	2019	2019
	£'000	£'000	£'000
Increase/ (decrease) in cash in the period	(10,757)	(5,420)	4,153
(Increase) / decrease in revolver loan	(8,611)	-	(10,000)
Exchange adjustments	1	9	(7)
Amortisation of loan issue fees	(336)	(112)	(449)
Change in net debt	(19,703)	(5,523)	(6,303)
Opening net debt	(204,981)	(198,678)	(198,678)
Closing net debt	(224,684)	(204,201)	(204,981)

Mabel Mezzco Limited

Notes to the interim financial information for the period ended 29 March 2020 (continued)

11. Analysis of changes in net debt (continued)

Non-cash changes

	Unaudited 26 weeks to 28 Jun 2020 £'000	Audited 9 weeks to 30 Jun 2019 £'000	Audited 35 weeks to 29 Dec 2019 £'000
Amortisation of loan issue fees	(336)	(112)	(449)
Currency translation	1	9	(7)
	(335)	(103)	(456)

12. Analysis of changes in net debt

26 weeks ended 28 June 2020

	At 29 Dec 2019 £'000	Cash flows £'000	Other non- cash chang es £'000	At 28 Jun 2020 £'000
Net cash:				
Cash in hand and at bank	28,204	(10,757)	1	17,448
Debt:				
Debt due within 1 year	(10,000)	(8,611)	-	(18,611)
Debt due after 1 year	(223,185)	-	(336)	(223,521)
	(233,185)	(8,611)	(336)	(242,132)
Net debt	(204,981)	(19,368)	(335)	(224,684)
Financing issue costs	(1,815)			(1,478)
Net debt before financing issue costs	(206,796)			(226,162)